

How Konica Minolta Regained Control of IFRS 16 Across a Multi-Asset Lease Portfolio with OneTouch Leasing

Konica Minolta's finance team was not struggling to comply with IFRS 16, but maintaining control was becoming increasingly difficult as the lease portfolio grew. Equipment, IT infrastructure and fleet assets sat across both lessee and lessor positions, increasing the complexity of month-end close, reporting and audit support.

To sustain control at scale, the team needed a more structured, system-driven approach to lease accounting, one that could handle complexity without increasing operational burden.

Client Overview

Konica Minolta is a globally recognised technology organisation with operations spanning imaging, optics, IT services, and digital workplace solutions. The business supports a wide range of enterprise customers and operates across multiple geographies, with significant investment in technology-enabled services and infrastructure.

Its scale and operational footprint require consistent lease accounting across multiple asset classes and jurisdictions.

The Challenge

As the organisation scaled, the finance team was required to manage IFRS 16 compliance across an increasingly complex lease portfolio, from both a lessee and lessor perspective.

While compliance was achievable, the process had become increasingly time-consuming and operationally burdensome.

Specifically, the team faced:

- **Multiple asset classes** to account for, including equipment, IT infrastructure, and fleet
- **Both lessee and lessor obligations**, increasing calculation and reporting complexity
- **Manual processes** that required significant time and effort to maintain accuracy
- **Limited real-time visibility** into lease data and cash flow impacts
- **Growing audit demands**, requiring faster access to consistent, well-supported information

How OneTouch Leasing Addressed the Challenge

Konica Minolta implemented OneTouch Leasing to support IFRS 16 lease accounting in a way that aligned with the organisation's scale, complexity, and existing finance processes.

The solution enabled the finance team to:

- **Configure the platform to reflect a diverse lease portfolio**, covering multiple asset classes and both lessee and lessor positions
- **Adapt workflows and reporting structures** to fit existing enterprise systems, rather than forcing standardised templates
- **Centralise lease data** within a single, controlled environment
- **Apply consistent calculations and maintain clear audit trails** across the portfolio
- **Manage lease lifecycle changes** in a structured and controlled manner

This approach allowed the finance team to manage IFRS 16 requirements within a system designed around their operating model, reducing operational friction while improving consistency and audit readiness.

Results and Impact

Following the implementation of OneTouch Leasing, Konica Minolta established a more controlled and scalable approach to IFRS 16 lease accounting across the organisation.

Key outcomes included:

- **Streamlined lease accounting workflows** across departments, reducing reliance on fragmented processes
- **Reduced manual handling and data duplication**, improving consistency and reliability of lease data
- **Greater control over lease information and cash flow visibility**, supporting stronger financial governance
- **Faster access to reporting and audit information**, improving responsiveness during audit and review cycles
- **Improved confidence in IFRS 16 compliance**, supported by consistent calculations and structured audit trails

The ability to customise reporting formats and automate document handling enabled the finance team to spend less time managing lease mechanics and more time focused on higher-value finance activities.

Zhenni He, Senior Manager of Financial Accounting at Konica Minolta, commented on the implementation experience:



The team demonstrated impressive knowledge and expertise, which helped us resolve discrepancies when we first loaded and reconciled our data in OneTouch Leasing. They were always quick to respond to my emails and calls with effective solutions. Their support made a big difference, and we are very happy with the outcome."

Why This Matters

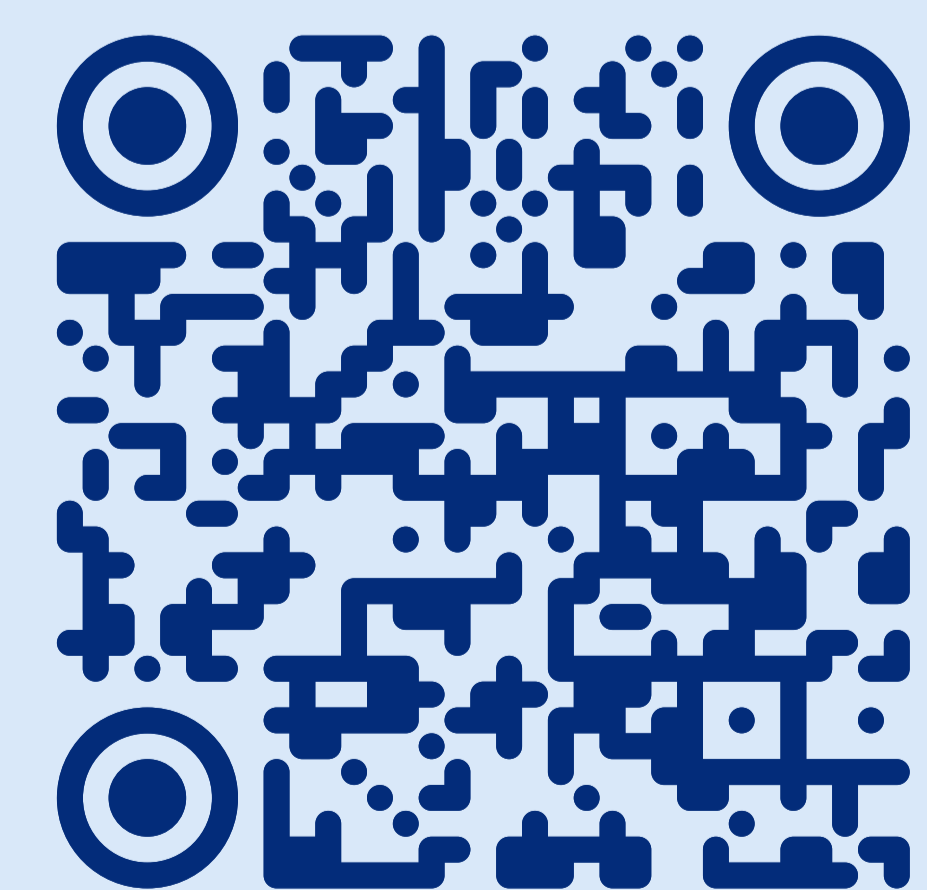
As organisations grow, lease accounting under IFRS 16 moves beyond a technical exercise. Managing multiple asset classes, lease structures, and reporting requirements at scale requires systems that provide control, consistency, and audit-ready data without increasing operational burden.

Konica Minolta's experience demonstrates how a configurable, enterprise-ready approach to lease accounting can support compliance while preserving clarity and governance across a complex lease environment.

Is Your Finance Team Facing Similar Lease Accounting Complexity?

OneTouch Leasing helps finance teams simplify and automate lease accounting under IFRS 16 and FRS 102. Designed for organisations with complex or growing lease portfolios, the platform replaces manual, spreadsheet-driven processes with a controlled, configurable solution that adapts to existing workflows and enterprise systems.

Contact OneTouch Leasing to discuss how your organisation can achieve the same level of control, visibility, and audit readiness.



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